

# Case Study:

## Development of Devon ICS Capital Pipeline



**Client:** Devon Integrated Care System (ICS)  
**Project:** Development of Prioritised Capital Pipeline  
**Services Provided:** Stakeholder engagement, data gathering, development of Prioritisation of Capital Projects approach, process and database.

**Devon ICS commissioned gbp consult (via ReSound Health LIFTCo) to develop a system-wide database of ongoing and planned capital projects and to produce a prioritisation process that would allow the notional allocation of capital funding to these schemes, for both the current allocation and ongoing usage.**

At the start of 2023, Devon ICS commenced the development of their Infrastructure Strategy. As part of this strategy, the ICS required a system-wide database for estates capital projects, informed by the individual plans of each healthcare provider within Devon. This would then allow the allocation of funding from the various funding sources, including the ICS's own system capital envelope, enabling a system-wide prioritised pipeline to be created.

*"The work of the gbp consult team is brilliant and just what I wanted. The team are friendly, professional and responsive when needed. Working through the LIFT partnering agreement also meant that I could quickly and easily engage the team."*

Mathew Chetwynd, Director of Estates, Devon ICB and Cornwall and Isles of Scilly ICB



The capital pipeline and the process to achieve it, was informed and moderated by representatives from each of the service providers attending 'Moderation Panel' sessions, consisting of the following key stakeholders:

- Royal Devon University Healthcare NHS Trust
- Devon Partnership NHS Trust
- Primary Care within Devon
- Torbay and South Devon NHS Trust
- University Hospitals Plymouth NHS Trust
- Livewell Southwest
- ReSound LIFTco
- NHS Property Services



### Our impact

- Quantified the system's total capital 'ask' and demonstrated the disparity between the total need and capital available.
- Galvanised system leadership into an approach which looks for system-level solutions to trust-level challenges.
- Equipped ICS leadership with empirical evidence to inform discussions with NHS England.
- Identified areas where funding from alternative sources may be appropriate such as identifying potential asset lease opportunities to free up system capital by utilising available lease CDEL.
- Facilitated collaborative and collegiate discussions to enable a system-wide consensus on priority projects.





## The Power of Partnership

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We develop and deliver partnerships with clients across health, local authorities and the wider public sector. Empowering people to change practices, processes and the use of physical assets, in order to embed long lasting organisational transformation.



Unlike other consultancy companies who only provide advisory services, gbpartnerships consult - as part of the gbpartnerships group - are able to apply the group's operational delivery experience in managed services, asset management, property development, and long-term partnerships with 14 local community and healthcare systems across England, to deliver grounded, end to end service transformation, change management and asset management services to clients.



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If you'd like to find out more or arrange an informal chat about our work contact:  
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